

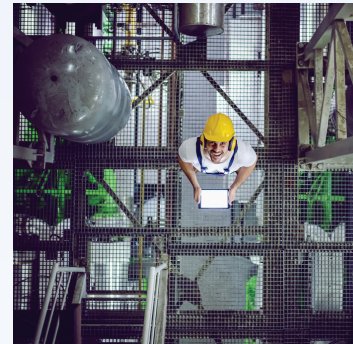
The history of NOXCO

NOXCO, backed by a multi-million-dollar investment firm, was formed by a team of strategic partners in the power plant industry.

The idea for NOXCO was born when a group of industry experts, functioning as a team of strategic partners, recognized that the emissions compliance industry wasn't well-served by vendors.

This team of experts saw that operators often have an unmet need with difficulty ensuring power generation systems operate optimally and in compliance with emissions regulations. This group also recognized flaws in the industry that bring forth less-than-ideal results:

- **Plant managers do not have in-house operational or catalyst replacement decision expertise**, but are tasked to make important strategic decisions with limited knowledge and information.
- **Due to industry fragmentation, power plant operators have no choice but to tap into a variety of different vendors** who work in silos while completing tasks; these vendors typically do not coordinate their efforts with others working at a facility. The result is poor communication that results in additional costs from inefficient operation and maintenance of the emissions control system.
- **There are rampant conflicts of interest** within the industry, such as catalyst manufacturers who conduct testing to determine if/when their catalyst needs to be replaced.



THE NOXCO MODEL IS LIKE NO OTHER IN THE INDUSTRY.

The NOXCO model is like no other in the industry. We look at the complete emissions system with an understanding of how the components interrelate to each other, and determine the most cost-effective plan that will drive the best results for ongoing maintenance.

We ensure experts work hand-in-hand and communicate directly with each other to deliver a measurable ROI for operators.

The cost savings with this type of long-term arrangement come naturally.

We deliver:

Cash Flow Predictability • Lifecycle Management • 100% Risk Mitigation



NOXCO's team of strategic partners has decades of experience.



NOXCO's team of strategic partners has decades of experience in:

- Stationary field catalyst work
- Catalyst development
- Emissions management and many other areas.
- Catalyst technology
- Catalyst management



The industry experts within NOXCO have each spent decades on the design, installation, maintenance, operations, and management of combined cycle plant emissions systems. The NOXCO team includes:

- Field services companies
- Catalyst testing companies
- Stack testing companies and other power generation experts.
- Catalyst management companies
- Catalyst manufacturers



The NOXCO team of industry experts includes the most qualified power generation professionals who:

- Have more than 50 patents in the catalyst industry
- Have worked on more than 75% of the stationary catalysts in the U.S.
- Present as subject matter experts at top different gas-turbine user groups
- Provide expert testimony at Federal EPA, Bay Area, South Coast, and other government and industry hearings

NOXCO

GUARANTEED EMISSIONS.
RISK-FREE COMPLIANCE.

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